Reg. No	
Name	

K 2236

SECOND SEMESTER M.A. DEGREE EXAMINATION, MAY/JUNE 2002

Branch: Personnel Management

HUMAN RESOURCE MANAGEMENT AND HRD

Time: Three Hours

Maximum: 75 Marks

Part I

Answer any **five** questions.

All questions carry equal marks.

Answers should not exceed 300 words.

- 1. Describe the available forecasting techniques.
- 2. What is recruitment? What are the advantages and disadvantages of internal recruitment?
- 3. Explain the importance of interview in the selection process.
- 4. Explain the differences between job description and job specification.
- 5. Write a note on manpower planning at national level.
- 6. Differentiate between succession planning and career planning.
- 7. What are the major sources of recruitment? Discuss the merits and demerits of each source.
- 8. How will you assess the training needs of employees at various levels in an organisation?

 $(5 \times 6 = 30 \text{ marks})$

Part II

Answer any **three** questions.

All questions carry equal marks.

Answers should not exceed 1200 words.

- 9. Enumerate and explain the usual psychological tests for assessing the suitability of candidates for jobs in a business organisation. Illustrate.
- 10. What is meant by performance appraisal? Point out briefly its objectives, importance and the various techniques used in industrial units.
- 11. Write a full length essay on MBO, high lighting its specific objectives and its basic steps. Also identify the reasons why it is not successful in industries in Kerala.
- 12. Write an essay on the objectives, methods and techniques of supervisory development programmes.
- 13. What is Total Quality Management? Discuss the importance of HRD for TQM.

 $(3 \times 15 = 45 \text{ marks})$