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Reg. No. :		

First Semester M.A. (Human Resource Management) Degree Examination, February 2019 HRM 2.1.2: FUNDAMENTALS OF MANAGEMENT AND HRM (2018 Admn.)

Time: 3 Hours

PART - I

Answer all questions. Answer should **not** exceed **50** words. **All** questions carry **equal** marks.

- 1. List out the principles of scientific management.
- 2. What are business values?
- 3. What do you understand by line and staff organization?
- 4. Define leadership.
- 5. What is feed forward control? -
- 6. Distinguish between personnel management and HRD.
- 7. What do you understand by job design?
- 8. What is induction?
- 9. What is employee development?
- 10. What is meant by employee promotion?

 $(10\times2=20 \text{ Marks})$

Max. Marks: 75

PART - II

Answer any five questions. Answer should **not** exceed **500** words. **All** questions carry **equal** marks.

- 11. Explain briefly the concepts of centralization, authority and responsibility as given by Henry Fayol.
- 12. What is MBO? Highlight the benefits of MBO.



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- 13. Explain the planning process and the different types of planning.
- 14. Explain briefly the managerial functions of staffing, directing and supervision.
- 15. Explain the objectives and functions of human resource management.
- 16. What is HR planning? Briefly explain the techniques used for HR planning.
- 17. Explain the difference between recruitment and selection. Enlist a few selection methods.
- 18. What is training evaluation? How is it done?

 $(5\times5=25 \text{ Marks})$

PART - III

Answer any two questions. Answer should **not** exceed **1200** words. **All** questions carry **equal** marks.

- 19. What are the roles and responsibilities of managers? Explain the managerial skills required for a competitive advantage.
- 20. Explain the managerial decision making process highlighting the major tools and techniques of decision making.
- 21. Explain the process of organizational design and structuring. Compare the merits and demerits of traditional and modern organizational structures.
- 22. Explain the different approaches to employee development. Also, highlight the use of technology in training. (2x15=30 Marks)